

Date: 25th June 2021

Subject: Living with Covid Resilience Plan, Quarter Three Progress Update

Report of: Andy Burnham, Mayor of Greater Manchester, and Eamonn Boylan
Portfolio Lead Chief Executive for Policy & Strategy

PURPOSE OF REPORT:

This report provides an update on activity and system developments in support of the implementation of the Living with Covid Resilience Plan. The report also provides an update on the early stages of refreshing the Greater Manchester Strategy, and how this is being shaped and informed by the development and delivery of the Living with Covid Resilience Plan. Information is also provided on the extensive work underway to develop Greater Manchester's collective ability to evidence, target and more effectively respond to inequalities present, and how these approaches are being developed and embedded as future ways of working.

RECOMMENDATIONS:

The GMCA is requested to:

1. Note and provide comment on the overall update on the system developments in response to the ongoing pandemic
2. Note and provide comment on the proposed approach, work to date and further development in refreshing the Greater Manchester Strategy
3. Note and provide comment on the overall progress being made to develop new mechanisms and ways of working to better understand and respond to inequalities
4. Note and provide comment on the progress and development of activity being delivered to support attainment of the deliverables in the Living with Covid Resilience Plan.

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Impacts Questionnaire

Impact Indicator	Result	Justification/Mitigation
Equality and Inclusion		<p>The Living with Covid Plan contains actions directly responsive to evidenced inequalities, and actions to improve mechanisms for better responding to inequalities in the future</p> <p>The Plan seeks to support individuals experiencing disadvantage and improve outcomes over the immediate and longer term</p> <p>Specific actions are contained in the Plan around integrated public transport, access to services and targeting of take up. All actions responsive to insight and evidenced need</p> <p>The evolution of the Plan to support the refresh of the GMS is engaging extensively with community representatives to support communities to shape decisions which affect them</p> <p>The Living with Covid Plan includes elements of community cooperation, informal volunteering and mutual aid activities.</p>
Health		<p>The Living with Covid Plan is responsive to the health needs arising from the pandemic and also contains actions for health services restart and development</p> <p>The Living with Covid Plan was developed with the understanding of rising demand for mental health services and the possible longer term implications of the pandemic on mental health. Actions are contained in the plan to respond to these issues.</p> <p>The Plan contains actions for the development and delivery of physical activity services, including social prescribing and access to green spaces.</p> <p>Elements of the plan are responsive to predicted and evidenced social isolation resulting from the pandemic, notably in older people.</p>
Resilience and Adaptation		<p>Actions in the Plan seek to build overall resilience, for communities and places in GM.</p> <p>Learning and changes made as part of the Plan's implementation are being embedded and developed upon for longer term benefits.</p> <p>The Plan seeks to support restart and recovery activities as we continue to live with Covid, and provides specific support interventions.</p> <p>Environmental improvements have resulted due to lockdown and other measures.</p> <p>Improvements in cycling & walking rates have also been seen.</p> <p>Elements of the plan build community resilience, and seek to embed community activities, volunteering and mutual aid activities which will support more cohesive communities.</p>
Housing		<p>Actions delivered support homeless people and rough sleepers. Longer term benefits are being attained through the development and embedding of provisions and ways of working introduced or accelerated due to the pandemic.</p> <p>Housing retrofit actions are contained in the plan</p>
Economy		<p>Actions in the plan seek to respond to current economic situation due to the pandemic, and builds on these actions as the economy restarts and recovers</p> <p>Targeted employment support activities are being delivered as part of the Plan.</p> <p>The Plan commits to a significant increase in the Good Employment Charter, with more businesses joining the programme.</p> <p>Actions in the plan seek to maximise possible economic assets, attract investment to develop these and new assets and support economic growth</p> <p>Actions in the plan support innovation, R&D activities and development of new opportunities</p> <p>As part of the Plan's implementation investment funds are being sought via a range of sources, with ongoing conversations with Government and private investors</p> <p>Formal training and development opportunities are included as part of the actions being delivered via the Plan.</p>
Mobility and Connectivity		<p>Significant actions and progresses against driving GM's digital ambitions are being delivered</p> <p>Progresses around digital infrastructure are included in the Plan, including enabling technologies for smart ticketing and joining up digital infrastructure across the city region</p> <p>Development and roll out of digital services</p> <p>Increases in cycling & walking due to current restrictions and lockdown measures. The extent to which these will be maintained longer term is currently unknown.</p> <p>The progression of bus franchising proposals has the potential to deliver improvements in affordability and accessibility to transport services</p> <p>The development of the bee network and improving services to create an integrated transport network will improve overall connectivity</p> <p>Cycling & walking, and transport accessibility actions are included in the Plan</p> <p>Increases in road usage, due to limited public transport capacity and people choosing private cars over other modes of transport</p> <p>Actions associated with clean air are included in the Plan, including an update on the introduction of the clean air zone</p>
Carbon, Nature and Environment		<p>Reductions in traffic and pollutants, and increased levels of cycling and walking have improved air quality. The extent to which these will be maintained is currently unclear</p>
Consumption and Production		
Contribution to achieving the Greater Manchester Carbon Neutral 2038 target		<p>Actions contained in the Plan support increases in cycling and walking and development of public transport networks to reduce the reliance on private cars. The shift to home working has been beneficial in reducing traffic, especially at peak hours. The introduction of the clean air zone will support GM's carbon neutral ambitions.</p>

Carbon Assessment

Overall Score



Buildings	Result	Justification/Mitigation
New Build residential		
Renovation or maintenance of residential building(s)		
New Build Commercial/Industrial		Detail not included - further information can be provided on request
Transport		
Active travel and public transport		
Roads, Parking and Vehicle Access		Bee network cycling & walking expansion Bee network cycling & walking expansion Bee network cycling & walking expansion
Access to amenities		Bee network cycling & walking expansion Reduced public transport capacity is resulting in greater use of private cars, although this may be temporary As part of the implementation of clean air plans
Vehicle procurement		Bee network cycling & walking expansion Actions being undertaken to provide a fully integrated public transport system Overarching plan, therefore specific activity not assessed
Land Use		
Land use		

Risk Management:

No specific risks associated with the progress report, however the report details risks to the future delivery of strategic priorities and the challenges posed to the GM system going forward to continue to support our people, places and businesses at the scale and pace required due to the impacts arising from the pandemic.

Legal Considerations:

N/A

Financial Consequences – Revenue:

N/A (plan delivered within existing resources)

Financial Consequences – Capital:

N/A (plan delivered within existing resources)

Number of attachments to the report: 0

Comments/recommendations from Overview & Scrutiny Committee

To be considered at future meeting of O&S Committee

BACKGROUND PAPERS:

The Living with Covid Resilience Plan was agreed by the GMCA at their meeting on 2nd September 2020 <https://democracy.greatermanchester-ca.gov.uk/documents/s9127/7%20Living%20with%20Covid%20Plan.pdf>

The quarter one progress update of the Living with Covid Resilience Plan was agreed by the GMCA at their meeting on 18th December 2020 <https://democracy.greatermanchester-ca.gov.uk/documents/s11119/9%20Living%20with%20Covid%20Plan%20Progress%20Update%20-%20GMCA%2018.12.20.pdf>

The quarter two progress update of the Living with Covid Resilience Plan was agreed by the GMCA at their meeting on 26th March 2021 <https://democracy.greatermanchester-ca.gov.uk/documents/s13861/Living%20with%20Covid%20Plan%20Progress%20Update%20-%20GMCA%2026.03.21%20FINAL.pdf>

TRACKING/PROCESS	
Does this report relate to a major strategic decision, as set out in the GMCA Constitution	No
EXEMPTION FROM CALL IN	
Are there any aspects in this report which means it should be considered to be exempt from call in by the relevant Scrutiny Committee on the grounds of urgency?	N/A
GM Transport Committee	Overview & Scrutiny Committee
N/A	To be confirmed

1. INTRODUCTION/BACKGROUND

- 1.1 The one year Living with Covid Resilience Plan was agreed in September 2020 by the GMCA and adopted by the GM system as the main delivery document to steer and continue to develop the system wide responses to the ongoing Coronavirus pandemic. This is the update report detailing progress and developments after the third quarter delivery of the Plan.
- 1.2 This paper provides:
- A headline overview of the system developments and responses to the ongoing pandemic (section 2)
 - An update on the refresh of the Greater Manchester Strategy (section 3)
 - An update on the development of mechanisms to enable Greater Manchester to better respond to inequalities (section 4)
 - An update on the delivery and activities being undertaken (section 5)

2. CURRENT SYSTEM RESPONSES AND FEEDBACK

- 2.1 Three months on from the last update, the feedback from partners involved in the direct delivery of the Living with Covid Resilience Plan, suggests a greater level of calm within the system than has previously been felt. Across the system there is a greater sense of pandemic activity being embedded within 'business as usual'. Elements of stress and relief are evident across the piece as restrictions have been lifted, and with cautious optimism of further relaxation of restrictions in the coming weeks.
- 2.2 The recent outbreak in Bolton, and rising case numbers in other GM districts, is a cause for concern, but once again the strength of the partnership response has tested and proven highly agile and effective in minimizing the further spread of the current outbreak. At the time of writing there is the developing situation of the UK possibly entering a third wave of infection, fueled by the so called Delta variant (variant first identified in India) of the virus.
- 2.3 Despite recent successes, and some signs of a greater level of calm, significant stress and anxiety do remain across the system. Workloads are, for many, greater than pre-pandemic; the scale of the challenges and issues being presented to agencies is for many greater; and ongoing restructuring, reorganization and funding changes and challenges are creating further issues for many, notably within the health and care sector and the VCSE sector.
- 2.4 Challenges remain for many working across GM as ongoing emergency response activity is now more fully aligned to the reintroduction of substantive business as usual activities, creating considerable workloads and with many sectors seeking to

respond to backlogs, increased caseloads, or more complex issues at the point of intervention. The recent outbreak in Bolton has also once again reaffirmed the fragility of the overall response and activities being undertaken, causing further redeployment and prioritisation to respond rapidly to changing needs.

- 2.5 Current economic forecasts suggests that the overall economic outlook seems more positive than had previously been predicted. Unemployment numbers, albeit having significantly spiked, are not as high and continued to climb at the rate previously anticipated, but concerns remain especially relating to when the furlough scheme ends in the coming months.
- 2.6 The review of the observed impacts arising from Covid included in the previous quarter update, found that the impacts seen are still being experienced by Greater Manchester's people, places and businesses. However, many issues have increased in scale and complexity, and across the system we will need to think about how these elements are incorporated into elements of ongoing delivery.
- 2.7 Poverty continues to be a major concern across the system, and the need to respond more effectively to prevent people from entering into poverty, identify needs earlier and prevent 'tipping points' where individuals' needs become far more complex and entrenched. The end of the evictions ban on 31st May has raised particular concerns for many working across the GM system, with this presenting a real risk for many people living in rented accommodation.
- 2.8 Across many areas of activity Government support continues. As the release roadmap continues, there is a very strong sense from across policy themes of the need for elements of Government support to be gradually reduced, not simply stopped on a given date. Significant uncertainty around the roadmap means any immediate cessation of support may result in the failure of businesses. Behaviour changes are currently near impossible to predict, with some temporary due to restrictions, and some likely to become more permanent or indeed further changes as restrictions are lifted. It is not clear for example, how many culture venues will be able to open on day one, operating at what capacity, and with what levels of demand. With regard to Transport, given the ongoing restrictions it is impossible to accurately predict now the demand for public transport services and service needs. And the needs of individuals for further support to allow time to find and secure employment as businesses reopen and restart their operations is still unclear.
- 2.9 The Living with Covid Plan largely focuses on activities being led and delivered from within the GM system, and utilizes the current opportunities and levers within GM's control. Additional to this, and in some cases more fundamental than locally controlled activity, are the national government responses and developments. Over the last quarter, there has been ongoing engagement with Government to provide input into recovery planning activities, seeking to ensure the views and needs of Greater Manchester are taken into account as part of national planning. Direct engagement has been undertaken with the Government's education tsar and input into the Williams Shapps Review of rail.

- 2.10 In providing the updates for this progress report, there are concerns within the GM system that the level of ambition previously expressed, or the timeliness of developments and delivery at national level pose considerable risks to Greater Manchester both now and in the future. For example, the national programme for education catch-up being significantly scaled back from the proposition put forward by the education tsar; delays in national announcements, details and provision around social care, levelling up and transport.
- 2.11 The findings from the latest Residents' Survey (April 2021) highlight the ongoing experience of GM residents as the pandemic continues. The findings from the regular survey are being used to target activity across GM and ensure our responses are appropriately tailored to meet residents' needs. The headline findings from the latest survey are:
- Overall levels of concern about coronavirus have fallen further since February
 - The proportion of respondents with specific concerns are lower than in previous surveys, with the exception of mental health, which remains a concern for more people than the November baseline (up 59%)
 - Declines in worries and concerns have been accompanied by a significant decrease in compliance with key measures
 - 1 in 4 respondents has had coronavirus
 - Only 12% of those who self-isolated claimed financial support, with perceived ineligibility the most common reason given for not doing so
 - 1 in 5 respondents reported negative financial impacts from the pandemic, including needing to borrow money, using a food bank, or being made redundant
 - 65% of workers are going into their workplace at least some of the time
 - 3 in 4 people currently working from home, have concerns about returning to their place of work
 - 79% of respondents are most concerned about the impact on children's education
 - Almost 8 in 10 said they have or would have the vaccine, significantly higher than previous surveys

3. REFRESHING THE GREATER MANCHESTER STRATEGY

- 3.1 The current Greater Manchester Strategy (GMS) was launched in 2017 and was due to be refreshed last year, but work was paused due to the pandemic. The one year Living with Covid Resilience Plan was developed as the systemwide response to the pandemic and was sense checked against existing GMS priorities, which remained the right areas of focus, albeit with shifts in emphasis or changes in delivery focus to better respond to the needs presented as a result of the outbreak.
- 3.2 The refresh of the Greater Manchester Strategy is now underway again, and will be an evolution from the 2017 document and the Living with Covid Resilience Plan. The development of a new GMS, provides an opportunity to develop our priorities and collective shared outcomes, to focus on the delivery required to support the attainment of those outcomes, and to embed new and different ways of working in

the way we deliver as a system. The learning, development of approaches and system progresses that have been attained since 2017, and accelerated during the last year, will be the foundation of the new GMS, and will shape and inform the development and the delivery approaches of the refreshed strategy.

- 3.3 Much of the activity currently being delivered under the Living with Covid Resilience Plan will develop and continue under the new GMS. While the shape and form of the new document are yet to be determined, the systemwide outcomes that the GMS will seek to attain will be those issues that were pre-existing, and that became so visible throughout the pandemic, and that development and delivery of the Living with Covid Plan are responsive to.
- 3.4 The refresh of the GMS provides an opportunity to re-affirm our understanding of issues experienced by Greater Manchester's people, places and businesses. The refreshed GMS will look toward shared outcomes for Greater Manchester, where whole system action is required in order to respond to the issues and objectives set. Understanding the breadth of issues, and the need for multiple and multifaceted responses to provide the necessary support, early interventions and preventative measures to acute or specific, complex provision is vital. The refresh of the GMS provides opportunity to understand this and builds from the objectives in the Living with Covid Plan, not least the commitment to appropriately contracted provision from the VCSE sector, and responding to the known fragilities in the social care sector.
- 3.5 The Independent Inequalities Commission sets a challenge to the GM system to embed wellbeing at the heart of the refreshed GMS and pivot the system towards wellbeing and equality outcomes. Significant work is now underway to consider how this can be achieved, what it means for all partners, and how the GMS as a strategic frame can drive a system wide shift in focus and support design and delivery which can better support wellbeing.
- 3.6 The refreshed GMS will provide an overarching strategic frame for the detailed thematic plans and delivery already in the GM system. The refresh of the document will provide for a ten year strategy, with a clear shared and collective vision to move towards attaining significant high level outcomes, as well as delivery activity to be achieved over the first three years of the new GMS, including targets and ensuring activities demonstrably move GM collectively towards the attainment of the ten year vision set out in the strategy.
- 3.7 Work on the refresh to date has involved the engagement of all GM policy themes, to understand the existing priorities, plans and strategies being worked towards. Extensive engagement work is also underway with Local Authorities, the LEP, VCSE sector representatives and through the GM equalities panels.
- 3.8 Detailed work is also underway to develop a revised targeting approach and performance framework for the refreshed strategy. The new approach will develop from headline data targets, and will be supplemented by a basket of community metrics, ideally at neighbourhood level, and more directly responsive to GM's specific policy interventions and investment. This work is being informed by

community insight and intelligence, seeking to ensure the things we target and measure in the new performance framework are responsive to community needs. The final update of the existing GMS performance dashboards can be viewed [here](#), with screenshots of the dashboards also included at Annex B.

- 3.9 The next phase of activity for the refresh of the strategy, will begin to form the headline outcomes, determining the shape and form of the new document. A significant element of the next phase of work will be to develop system ways of working, driving new and embedding different ways of working into the system to have greater impact. This work will involve engagement with community representatives and partners to continue to develop the ways in which we work, for example embedding the public service reform principles, or developing more comprehensive uses of social value in the design, contracting and delivery of services.
- 3.10 Drafting of the strategy will begin in July, with the final document being presented at the GMCA meeting in the Autumn. No formal consultation period is planned on a single draft of the strategy, instead an 'open book' and ongoing engagement approach is being adopted, with ongoing dialogue with a range of stakeholders and with drafting being responsive to feedback throughout the process. This open approach has been welcomed by partners, notably with VCSE colleagues and community representatives, as more engaging and inclusive, but also allowing for greater level of input and influence into the strategy's development than previous ways of working.
- 3.11 The refreshed Greater Manchester Strategy will be launched in the Autumn, and will cover issues raised in this plan. A formal progress update on the last quarter of delivery for the Living with Covid Resilience Plan is therefore not going to be undertaken, with the development of issues, actions and ways of working embedded within the new GMS.

4. PROGRESS UPDATE ON THE MECHANISMS TO ENABLE GREATER MANCHESTER TO BETTER RESPOND TO INEQUALITIES

- 4.1 Alongside adoption of the overall Living with Covid Resilience Plan, the GMCA also agreed three core recommendations, which relate to the development of new ways of working and mechanisms enabling Greater Manchester to better respond to inequalities highlighted or exacerbated by Covid. The core recommendations are:
- **Consider an approach whereby all GMCA reports include recommendations that assess and identify the impact of the proposal on inequalities, environmental and financial issues in relation to the topic. This would be supported by a commitment to collect, analyse and report on data, including community intelligence, to understand that impact.**

- **Building on the recommendation above, develop a mechanism to utilise the established and developing partnership governance for the Age-friendly and Equalities Portfolio to support system wide responses. This would include actions to address equalities issues identified and unresolved through the above assessment process.**
- **Consider whether adopting minimum targets or standards for each locality or neighbourhood would support the effective targeting of resources across all GMCA activity. This would ensure that there is an ongoing recognition that addressing inequalities in all communities is fundamental to the whole of Greater Manchester being able to achieve its collective ambitions.**

4.2 Significant progresses have been made against these headline recommendations over the last three months.

4.3 The Independent Inequalities Commission provided their report to the GMCA in March. The Commission provided a deep dive, rapid research into the structural inequalities which exist in Greater Manchester, engaging across communities, public and business stakeholders, carrying out research, and gathering ideas, on inequalities associated with health, education, employment and skills; structural racism; future economic strategy, and the powers that Greater Manchester has to tackle these issues.

4.4 The Commission's report provided flagship recommendations, a series of policy hooks, and a series of actions around Greater Manchester's influencing and lobbying role. The recommendations cover five areas:

- i. The Essential Pivot – putting wellbeing and equality at the heart of our strategies and actions
- ii. People Power – putting more power in the hands of the people of Greater Manchester
- iii. Good jobs, decent pay – providing good employment, paying the Real Living Wage and creating skills opportunities
- iv. Building wealth – spreading wealth, asset holding and the benefits from these within and between communities
- v. Services for a good life – facilitating a move towards universal basic services

4.5 A significant programme of work is now underway across the GM system, to roll out the recommendations, and with all agencies, partners and networks considering what the recommendations mean for them, and what are the appropriate next steps, actions and changes that are required in response to delivering on those recommendations.

4.6 Many of the recommendations, and the system changes proposed by the Commissioners will directly shape and inform the refresh of the Greater Manchester Strategy; providing a strategic direction, leadership and ownership of the issues presented and enabling changes in design and delivery to better respond to the inequalities experienced by residents of Greater Manchester.

- 4.7 Additional to the work of the Independent Inequalities Commission, the updated work on the Marmot city region is due to report soon. This alongside the breadth of other community insight, intelligence and evidence is informing the refresh of the GMS, and will support the essential pivot to put wellbeing at the heart of everything Greater Manchester does.
- 4.8 The Tackling Inequalities Board continues to drive forward the agenda, and has taken an overarching responsibility to see the recommendations of the Independent Inequalities Commission are developed, delivered and embedded across the GM system. The Board will also be undertaking a review of its membership, following the report of the IIC to ensure appropriate representation of all places, communities and agencies on the Board.
- 4.9 Building on initial work, the development of the decision support tool has been in the final development and testing phases over the last quarter. The decision support tool provides a high level assessment of possible impacts (both positive and negative) arising from any proposition, providing information to the decision makers to understand the possible wider co-benefits of taking forward the proposal, or seeking changes where it is deemed impacts arising could be mitigated. Where the screening process determines a more detailed assessment is required, an equalities impact assessment proforma and carbon assessment element are embedded within the document and can be used to support the overall assessment, and the information made available to the GMCA for decision making.
- 4.10 It is intended that the routine completion of the tool (and further assessments as needed) will drive a greater level of understanding and intelligence into policy development and decision making, and has the potential to drive interventions which more directly respond to evidenced inequalities. The tool is now in final testing and will be used 'live' for the June GMCA and LEP decisions.
- 4.11 As stated in section 3 above, extensive work is also underway to develop greater intelligence and insight which can support more nuanced targeting approaches for the refresh of the GMS. The exploration of a broader set of data and intelligence is now well underway, catapulted by the research work undertaken to support the Independent Inequalities Commission. There is growing appetite for the use of minimum standards approaches (floor targets), recognising simply raising the overall GM averages will not be sufficient to change the outcomes for people and places experiencing the greatest levels of inequality.
- 4.12 The Independent Inequalities Commission report also goes further than this, suggesting the use of 'equity targets' for narrowing inequalities between groups and places within GM. The ongoing work for the refresh of the GMS performance framework will explore these issues further, looking at the feasibility and possibilities based on the data and intelligence available, but also determining how far the refreshed strategy will go in setting specific targets, for cohorts of places (at different geographical levels).

5. PROGRESS UPDATE ON THE DELIVERABLES IN THE LIVING WITH COVID RESILIENCE PLAN

- 5.1 High level updates are provided for each of the deliverables in the Living with Covid Plan in the table below. The updates are the collective response from across the GM system, with progress representative of the partnership responses to deliver and contributions from a range of agencies to attain the deliverable (Annex A).

6. RECOMMENDATIONS

- 6.1 Recommendations appear at the front of this report.

Annex A - Progress update on the deliverables in the Living with Covid Resilience Plan

GM Deliverable	Progress Update
<p>Implement a system wide approach to assessing and responding to evidence inequalities in the ongoing management of the Covid response and the design and delivery of recovery and restart activity</p>	<p>The Independent Inequalities Commission presented their final report to the GMCA in March. The Commissioners’ report sets out a series of recommendations, policy hooks and opportunities for GM to lobby for change. Extensive work has been undertaken to roll out the recommendations, get feedback, and begin to develop individual organisation and joint next steps. Discussions on the recommendations of the IIC report are forming the basis from which the Greater Manchester Strategy is being refreshed, informing approaches and shaping the systemwide conversations to consider how changes and pivots can be made to re-centre with wellbeing and equality at the centre of what we do.</p> <p>Partners and agencies across the GM system are considering the IIC report and are preparing both formal and informal responses. The Tackling Inequalities Board will maintain oversight of the systemwide actions and activities being developed in response to the recommendations, and will support and challenge the system to ensure actions are being developed and delivered in response to the findings. Close joint working is underway between the Tackling Inequalities Board, The Growth Board and Reform Board to ensure the appropriate accountabilities for the recommendations are in place and that the most relevant part of the system leadership is taking forward the actions from the IIC work.</p> <p>The GM Ageing Hub, following on from the first wave of activity with Housing Providers to increase the uptake of pension credit, is now undertaking an evaluation. A second wave of activity is planned for Autumn, which will again promote the uptake of pension credit. The plan of activities for the Ageing Hub for 21/22 is driven by three primary considerations 1. Renewing</p>

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	<p>age-friendly strategy in light of Covid, political and economic changes; 2. How we reduce inequalities; 3. How to deliver ‘on the ground’.</p> <p>Work is underway to consider learning from Covid, looking at insights and innovation work to deliver the reform agenda, and how we embed this. The Reform Board is undertaking a review of its priorities and reform ambitions through the lens of inequalities.</p> <p>The final report from the Marmot Team is expected soon, and this will add to our understanding of the issues and provide greater evidence and insight into the ways in which the GM system needs to shift to better respond to evidenced inequalities.</p> <p>Greater Sport has worked with a number of the equalities panels and equality alliance around the development of the next strategy conversation as their work evolves. The increased use of data, insight and intelligence will inform the next round of activity and where funding is awarded, being more responsive to the evidenced need, and providing more tailored responses to better meet evidenced inequalities. The work being undertaken is being aligned to and shaped by the recommendations of the IIC.</p> <p>A number of approaches arising from the over 50s into employment work are being tested and refined, including exploring links with other local employment support and AEB funded skills programmes, with a view to scaling up one or more of the most successful prototypes.</p>
<p>Sustain support to care homes and extend Living Well at Home to strengthen the resilience of adult social care provision</p>	<p>Work is ongoing with DASS’s to update and refresh the adult social care programme. Significant challenges remain in terms of the stability and fragility of the sector, but work is being undertaken at GM level to make the best of the collaborative approaches locally, underpinned by market intelligence work, within the challenges of the national framework.</p> <p>Data on staff vaccinations across GM is encouraging, with good levels of vaccine take up. Work is being undertaken to further explore data available to understand current visitor policies across GM and specifically to look at take up of vaccines amongst people with learning disabilities.</p>

	<p>A GM discharge improvement plan has been developed for GM, with a focus on capacity / demand modelling to meet the needs of patients leaving hospital. All ten localities are now engaged in the ongoing roll out of the digital tool to care homes (Safe Steps programme), with all accessing the 12 months free licence secured. Work is ongoing with some care homes piloting access to summary care records.</p> <p>Significant digital activity is ongoing to enable many of the progresses and developments above, including the development and accelerated roll out of the North Manchester Integrated Service Model and the ongoing digital GM Health and Care records work.</p>
<p>Boost physical activity programmes and social prescribing, including for people with long term conditions</p>	<p>Joint working between the Ageing Hub and Greater Sport continues to deliver activity to reduce inactivity levels for older people. There has been evidenced physical ‘deconditioning’ and risks and impacts to older people’s mental health and wellbeing arising from the pandemic.</p> <p>GM has been successful in securing £500K for 2 years to further develop green social prescribing. Four test and learn sites have now been identified, along with a fifth project that will draw together a GM-wide initiative and support training and resources.</p> <p>Work is being undertaken to ensure GM’s social prescribing network is confident, competent and capable, with new systems opening up and social prescribing gathering momentum. Collaborative working is looking at ways of developing a similar social prescribing offer as the model being developed for outdoor spaces, for arts and culture and children and young people.</p>
<p>Sustain food availability networks</p>	<p>A strategic framework is now being developed on a missions based approach to respond to food insecurity in GM. The work is involving a network of partners, working with local food banks and food parlour network, working with the Trussel Trust. During the Easter holidays further funding was provided as part of the ‘No Child Should Go Hungry’ Campaign so that each Local Authority received ‘top up’ funding to enable the distribution of 300 x £5 food vouchers. Work is now underway to develop a strategic approach to Food Insecurity in Greater Manchester with a direct focus on the commitments outlined in the Mayor’s manifesto.</p> <p>The VCSE sector continue to provide significant food services and support to communities across GM. There is systemwide recognition of the need to reduce and redress overall poverty</p>

	<p>as the driver of use of food banks, as well as a temporary need to ensure food banks are appropriately and adequately resourced.</p> <p>The Ageing Hub is continuing work supporting people to age well, with a significant strand of activity around nutrition and hydration. The GM Nutrition and Hydration Programme is supporting projects across localities, providing advice, information and training and a practitioner toolkit.</p> <p>Joint working with Greater Sport is also underway, connected to the no child should go hungry campaign, providing holiday activities for children, making the connection between food and activity.</p>
<p>Complete 'Everyone In' and deliver a transition programme and ongoing support for homeless people</p>	<p>New financial year funding from National Government confirmed across a variety of funds to support people who are sleeping rough or at continued risk with immediate response/accommodation/support (Rough Sleeper Initiative, Community Accommodation Service- Tier 3) and those requiring support to move on to settled accommodation (Rough Sleeper Accommodation Fund, Accommodation for Ex-Offenders Fund). Funding remains 12 months and it is challenging to realize full procurement/delivery potential in such timescales.</p> <p>Ongoing high levels of additional temporary accommodation is being provided as a response to Covid, including A Bed Every Night. Move on and quality integrated support remain significant challenges. The ABEN Independent Evaluation by Herriot Watt has set clear recommendations and actions to improve the efficacy of ABEN and other forms of temporary accommodation.</p> <p>Pressure on available temporary accommodation is very high. New accommodation is being commissioned for HMPPS scheme (Community Accommodation Scheme – Tier 3) 165 units, and for Home Office through SERCO for asylum dispersal.</p> <p>Housing First met its 2020/21 targets and the programme is focused on securing sustainability/extension funding for existing clients and ensuring meaningful government adoption of Housing First as a national policy.</p>

	<p>Work is continuing with roll out of vaccinations within the homeless cohort and appropriate recording in agreement with NHSE. Examples of GM best practice are proactively being shared with regional and national colleagues. Work is ongoing to ensure connectivity to the vaccination programme for homelessness staff and those experiencing homelessness and rough sleeping, in line with the JCVI requirements. Accommodation has been established to support Covid positive individuals on discharge from hospital and further improvements to the discharge process and response are being sought with further investment available from DHSC.</p> <p>The successful bid for DHSC funding for the continuation of hospital discharge pilots and to test specific 'accommodation-led' discharge support in Salford.</p> <p>GM Homelessness and Health Group developed implementation plan for 20/21 and 21/22, to sit alongside the agreed investment into ABEN by Joint Commissioning Board and informed by the Faculty of Inclusion Health. Areas of priority are; Interactions with primary care; interactions with secondary care; a trauma responsive workforce; mental health and substance misuse; and a focus on national and regional lobbying.</p>
<p>Building on the Community Hubs experience and closer working with schools, develop integrated neighbourhood services, sharing people, data, money and stories</p>	<p>Development of community hub approaches have been very stop / start over the last year, with the need for the continuation of emergency responses led by localities. There is an opportunity for development and moving to enable the system pivot around wellbeing, understanding what that means for integrated neighbourhood working.</p> <p>The digital elements of the community hub support work are now transitioning to a more sustainable, embedded system. Bury has taken on this system.</p> <p>A network of 53 Mayoral age-friendly neighbourhoods has been launched. This work will be led by GMCVO working in partnership. Through this programme £20K has been provided to all localities to support work around older people and isolation.</p>
<p>Launch a targeted plan to tackle digital exclusion</p>	<p>The Digital Inclusion Action Network has been launched, with a focus on over 75s, under 25s and disabled people. Delivering on the Mayor's manifesto commitment and building on work which has been undertaken by the digital inclusion taskforce, which engaged over 150 organisations and has so far held four meetings.</p>

	<p>Work led by the GMCA research to develop a digital exclusion risk index (DERI) tool, has been rolled out and its extensive use is being encouraged across the system.</p> <p>Work is underway to try to embed Covid instigated digital activity back into business as usual, and ensure ongoing development and delivery is fixed on more sustainable footings, with appropriate embedding and ongoing support as needed.</p> <p>The GM track & trace hub, previously being operated by GMFRS, has now been stood down.</p> <p>Since establishing the GM Technology Fund in Spring 2020 to support digitally excluded young people 3,527 devices have been donated supporting 132 schools and colleges and 10 digital lending libraries (one per local authority) with the kit and connectivity to support young learners, families and communities.</p> <p>GM Housing Providers are exploring the feasibility and practicality of a GMHP wide digital engagement solution, recognising a number of providers are currently using some software and online consultation tools. This has the potential to enable shared intelligence and data use and shared trend analysis.</p>
<p>Ensure the provision of comprehensive mental health and wellbeing support accounting for the growth in demand and severity across all ages</p>	<p>GM is expecting additional funding from NHSE for mental health services. Any additional funding allocated will go towards responding to the longer term impacts of Covid, including managing excessive waiting lists.</p> <p>Evaluation has been undertaken on the digital services commissioned in Spring 2020. The Kooth (children & young people) and SilverCloud (adult) online mental health services have been re-commissioned following the evaluation.</p> <p>A workshop is also planned to agree a digital strategy to support the delivery of the mental health plan for the next 3 years as part of the wider H&C re-organisation and planning activities.</p>
<p>Restore proactive care and support for both children and adults for those with long term health conditions and support</p>	<p>NHS Planning Guidance for the first half of 2021/22 was issued in March. GM's draft plan has been submitted in response. Plans developed to restore elective care and cancer services in GM plus to increase investment in Mental Health. A GM Finance plan has been approved - showing a balanced position. Final plans are due in early June.</p>

<p>those who are recovering from Covid</p>	<p>Long Covid assessment clinics are now operational across GM and receiving referrals. Covid Oximetry@home services continue with recent developments including:</p> <ul style="list-style-type: none"> - Expanding the age range of eligible patients to 50 - Expediting the pathway for people with learning disabilities to access services quickly - Expediting the pathway for people who suffer from poor mental health - Enabling NWAS to onboard patients at point of attendance <p>Work is underway to establish a baseline for primary care digital, starting with general practice and McKinsey have been working with the GM Primary Care Digital Board to support this. There has been wide engagement across primary care and this work continues to develop.</p> <p>The Early Years digitisation work is supporting the development of digital health and care records and the sharing of data and intelligence to support the restoration of proactive care and development of new innovations and improved ways of working.</p>
<p>Supporting successful return to school and college for all learners, with inclusion of catch up and wellbeing support if needed</p>	<p>School Attendance figures in GM continue to be monitored and reported on a fortnightly basis. As at 18th May (most recent data point) COVID-related absence was 3.2% compared to the England average of 1.1%.</p> <p>In response to the ongoing concerns around loss of income for Early Years providers an agreement has been reached with Growth Company for RedKite Innovations (who have experience in supporting childcare providers) to offer free business support for GM PVI settings in the wake of the pandemic. The plan is to offer 12 hours of support through online sessions run over a number of weeks in May and June plus 1-1 coaching for each provider involved with the programme.</p> <p>GMCA has met with Sir Kevan Collins, appointed earlier this year as the government's Education Recovery Commissioner to oversee the return to education, to discuss 'catch-up' issues and impact mitigation across early years, schools and colleges. Despite positive engagement, there is now disappointment at the final Government proposal for catch-up</p>

	<p>provision announced initial spending of only £1.4bn, considerably less than the comprehensive package of support proposed by the former Commissioner.</p> <p>The Young Person’s Guarantee continues to drive over 1,000 commitments to young people and young adults. Through the GM Apprenticeship & Careers Service (GMACS), over 50,000 young people have been able to participate in virtual employer encounters during lockdown, a vital element of work readiness. Almost 86,000 young people have logged in to GMACS, a 36% increase since March 2021, (33,912 of which are first time logins).</p> <p>Although we put measures in place to test support for apprentices made redundant during the pandemic to move into new roles and continue their training, the scale of this issue has, thankfully, been much smaller than feared.</p>
<p>Learning from each other on how best to manage any increases in safeguarding for children and young people and vulnerable adults</p>	<p>GMCA research team continues to monitor and analyse data in order to understand trends in relation to safeguarding demand in GM. This information is being shared at appropriate GM groups to understand common patterns/differences.</p> <p>GM organisations are sharing learning around tackling some of the Covid-related issues through established groups and communities of practice.</p>
<p>Deliver GM employment and skills recovery plan with evidence based targeted programmes of support</p>	<p>Employment and skills measures underpin many elements of recovery, as reflected throughout the deliverables within this report, and the Employment & Skills Advisory Panel continues working to balance Covid recovery with maintaining the necessary focus on pre-pandemic priorities, so that those who already faced labour market challenges prior to the pandemic are not displaced or overlooked as an unintended consequence of the response. Face-to-face delivery of employment support and skills provision has gradually been resuming.</p> <p>Additional devolved employment support for the newly unemployed through the £13m Working Well JETS (Job Entry Targeted Support) has already helping 2,900 GM residents back into work, overdelivering significantly against targets, with 111% of the profiled programme starts and 182% of the profiled job outcome target. The provider of the new DWP-commissioned Restart programme to support long term unemployed people (12 months+) has now been confirmed and we are working with them to prepare for roll-out, ensuring that the offer is</p>

	<p>integrated into the existing GM employment support landscape. GMCA is continuing to provide system leadership around Kickstart, although the number of young people at risk of long-term unemployment who have entered work through the programme, which is due to end in the autumn, is substantially lower both in GM and across the country than envisaged.</p> <p>Further flexibilities have been agreed around adult skills provision funded through devolved AEB in response to the continuing impact from Covid, with funding arrangements agreed recently by GMCA to recognise disruption throughout the current academic year. We have also mobilised providers in response to the new national Level 3 Lifetime Skills Guarantee, introduced from April, and developed a supplementary GM list of eligible courses to meet occupational/sector gaps in the national approved qualifications list. Commissioning of flexible, responsive sector-specific training has commenced under the ESF funded GM Skills for Growth programme which, whilst not specifically designed as part of the Covid response, will boost skills and opportunities within GM's frontier and foundation sectors.</p> <p>Activities and funding streams worth c.£200m continue to both maintain that focus on existing labour market inequalities and meet change in need presented by the pandemic, focused around the following cohorts: Young people & young adults; Apprentices; Retraining & re/Up-skilling; Furloughed workers; Newly unemployed; and, Long-term unemployed & economically inactive.</p> <p>Digital support, capabilities and capacity continue to support the technical and project management delivery of the GMACS system. There is an integration element attached to this work which enables the collection and use of college system information to provide supporting data to the system.</p>
<p>Immediate implementation of the GM Social Value Framework</p>	<p>The Framework has been published. Exploratory work is now underway to develop models to support the implementation of the framework. Skills and capacity are required to support the roll out of the framework, brokerage, monitoring and measuring impact. The refresh of the</p>

	<p>GMS provides a significant opportunity to embed social value more fully throughout GM's design, procurement and delivery.</p> <p>Work is also being led by digital colleagues to look at how social value can be built into digital contracts and the ability to leverage in some resource to follow up on commitments made.</p>
<p>Appropriately contracted provision from the VCSE sector as part of ongoing networked support infrastructure</p>	<p>Work is underway to begin the process to refresh the VCSE accord. This will be undertaken in line with the refresh of the GMS, with appropriate developed relationships and contracted agreements in place as an integral part of the GMS's successful development and delivery. The refresh of the accord will equip and enable all partners to fulfil and deliver their roles in the refreshed GMS, and will provide a platform for the VCSE agencies to be equal partners in the delivery required to support the GMS outcomes, with all partners being equally respected for the contributions they make to those shared outcomes. The significant contributions by the sector (notably around the prevention and early intervention activity) need to be fully understood as a key contributor to a complex network of support and delivery, and the services appropriately contracted and funded as part of the mainstream service delivery partnerships.</p> <p>Aligned conversations with future funding to the VCSE sector, are currently challenging due to the significant changes happening in health and care. Currently the existing HSCP ceases to exist at 31st March 2022, so there are no further funding or contract guarantees for the voluntary sector beyond that point for any agency receiving HSCP resource. This will be addressed over coming months, but it is creating additional stress and anxiety within the VCSE sector currently and this will continue until the situation is resolved.</p> <p>Lots of work is underway with a range of VCSE representatives and organisations to support the digital inclusion work. The engagement and insight of community voices are providing ways of ensuring delivery is being developed in the best possible way to meet community needs. There have been some issues with the available resource to meet demand, some of this has been met through the Tech Fund.</p>
<p>Develop systemwide responses to maintain and develop social infrastructure as</p>	<p>Digital leaders from across the districts are coming together in an engagement action team, to consider how GM activity can support delivery of locality objectives. Creative and innovation hotspots are being overlaid with opportunities with digital opportunities, this work is raising</p>

<p>part of driving more inclusive economic growth in the future, including system changes, investment and formal collaboration with new infrastructure</p>	<p>awareness of what digital provisions are in place and how they can connect to local strategic conversations.</p> <p>The ESRC funded University of Sheffield MoVE (Mobilising Volunteers Effectively) programme is running for 18 months, aiming to collect, disseminate and share learning on the ways in which communities have mobilised in response to Covid. Work is underway to understand the patterns of collaboration and engagement between localities, the VCSE and faith sector and mutual aid / informal volunteering groups in GM. The findings from this programme will inform further work and approaches in Greater Manchester in the future.</p>
<p>Deliver housing and public building retrofit programme as part of greener economic recovery</p>	<p>£27M Green Homes Grant delivery underway to retrofit 2,500 properties by the end of 2021. Work is also underway with North West partners to develop a dynamic purchasing system, funded by the NW Energy Hub. The dynamic purchasing system will enable more SMEs in GM to be involved in the retrofit activity.</p> <p>GM Housing Providers have developed a 5 year provider wide decarbonisation plan, to improve homes, health and linking in with fuel poverty and inequalities</p> <p>The public sector decarbonisation scheme, a £78M programme continues. The timescales for delivery remain tight, with 150 public buildings to be retrofitted by December.</p> <p>The Ageing Hub, working with a range of partners including GM Housing Providers, are developing a Charter with a set of commitments in relation to homes and services for older people. The programme aims to change the narrative around housing for older people, making the business case to the private sector for further investment and promoting the work the Hub and partners deliver.</p> <p>The tripartite agreement between Housing Providers, GMCA and HSCP continues to provide a positive platform and opportunities for development. The agreement has been welcomed by all parties, and has supported the development of new relationships and opportunities for collaboration.</p>

	<p>There is potential for digital developments and use of digital infrastructure to support smart energy working. Further work will be required to develop this, looking at data and analytics to determine possible development.</p>
<p>Provide support to enable businesses including social enterprises to innovate and adapt</p>	<p>The release of lockdown roadmap provides cautious optimism across many sectors and employers. There is a real sense however, if the further relaxation of restrictions does not happen in June, many businesses notably in the culture sector, will fail and not reopen. Some nervousness has been reduced amongst businesses as grants have continued to be provided when additional restrictions have been added over the last year, although the reopening date remains the primary target for most sectors. There is a clear sense that any removal of Government support, needs to be wound down rather than suddenly removed.</p> <p>A technology adoption platform will be launched soon, providing a similar intervention to the Government's Help to Grow scheme.</p> <p>Work is also underway around the development of the social economy; building on the Wealth Hub proposal from the IIC, commitments in the Mayor's manifesto, and work underway with Co-op for the development of a future funding bid. Social enterprise support to be delivered by the Growth Company is also being developed.</p> <p>Work continues on Innovation GM a business-led platform, spearheaded by the LEP and supported by GMCA, to unlock an innovation-led recovery and to supercharge post-Covid economic growth – focused on meeting our big challenges such as Net Zero and reducing health inequalities.</p> <p>Around digital and cyber security, the regional security information centre being developed will support SMEs and social enterprises. This will be complementary to the GM security centre.</p> <p>We are seeking to form a new high impact partnership with Government around an innovation for people and places policy framework, and underpinned by smarter investments, science and innovation assets that work for the whole conurbation. The plan is to launch this in the Spring.</p>

<p>Targeted support to sectors facing lasting impacts from Covid, and growing sectors with investment where they can exploit new opportunities</p>	<p>The Made Smarter programme has been extended, with GM continuing to deliver the programme for the North West. The programme focuses on the development of the manufacturing sector with the introduction and adoption of emerging technologies, to improve efficiency, effectiveness and productivity of the sector.</p> <p>Development plans are being created for the five GM frontier sectors.</p> <p>Work on the foundational economy continues, with next steps to be announced in June.</p> <p>Brexit related impacts on businesses are now becoming more apparent, with higher transaction costs, and difficulties in supply chains, increased costs of good & services. Sectoral impacts are also becoming evident, notably the night time economy, hospitality & leisure, construction and care homes sector. These impacts and the scale of changes in the workforce, or arising from shortfalls in workforces will continue to develop over coming months.</p> <p>Work and discussions are ongoing with Government on Innovation GM, ahead of the launch of the Government’s innovation strategy due in summer. A launch event for Innovation GM is planned for summer.</p>
<p>Significantly expand the GM Good Employment Charter to drive more secure work, higher pay and better employment standards</p>	<p>New staff have been recruited to support the expansion and development of the Good Employment Charter. Engagement around the charter will be significantly boosted by activity and a commitment in the Mayor’s manifesto for GM to become a Living Wage City-Region.</p> <p>A podcast has been launched and a series of webinars for members and supporters. Toolkits and advice are being provided to employers. An evaluation of the first phase of the Employment Charter has been undertaken, with results to be published shortly.</p>
<p>Develop and deliver a Cultural Recovery Plan, recognising the role of a sustainable culture sector as a key driver of wellbeing and a vibrant GM</p>	<p>The GMCA agreed the recovery plan in March, which prioritises the work over the next 12 months, supported by culture fund investment. The activity will support the 35 portfolio organisations, and will be considering how we support places to reopen following restrictions.</p>

The Oldham Creative Improvement District work is now underway, with five other localities keen to develop their own CID. The activity will support building confidence in local Centres and the repurposing and redesign of town centres to be cultural and creatively led.

Work is underway to develop StreamGM – following on from the success of United we Stream – the new platform will be about showcasing GM Places and talent. There is concern within the sector around the attraction of new talent, and especially continuing the pre-pandemic successes in seeing improvement in the diversity of talent and the workforce in the sector.

There is an increased focus on how culture and creativity can and will help will recovery, reanimating high streets and building confidence. Museums, galleries etc which have opened as part of the roadmap, are full with many considering extending current runs etc.

As the roadmap continues, there is a real risk to the sector that the workforce may not return to support the reopening and restart of activities. Throughout the pandemic assets were protected by Government support, but very few employees in the culture sector, including many freelancers, have been eligible for financial support and will therefore have left the sector to find alternative employment. There is also a risk relating to the sector's reliance on volunteers. It is currently unknown how many previous volunteers will return.

There is also a significant risk around insurance for big events, with promoters unable to get insurance in case of cancellation related to Covid restrictions. Work is underway with as many promoters as possible, however Government information and support is not clear.

Also further anxieties within the sector include ensuring any current Government support is tapered, and not quickly withdrawn as reopening may be slow and challenging for many, especially if social distancing requirements remain.

The Great Places contract has been extended to develop and continue social prescribing provision. The programme recognises the importance of culture and arts as part of health and

	<p>wellbeing. Currently contracted to September, further resource will be required to continue / expand provision.</p> <p>A GM network for ageing and culture has been established. This is meeting quarterly and funding is in place for a providers' network, promoting and sharing good practice.</p>
<p>Continue the SafeGM campaign to provide reassurance about getting back to work</p>	<p>Six monthly residents insight survey has been undertaken, identifying concerns, anxieties and impacts of Covid on GM residents. Learning from the surveys is being used across GM, and our approaches shared more widely outside of GM. The insight intelligence has been used to inform vaccine uptake and social isolation compliance, as well as wider impacts such as food poverty and gambling harm.</p> <p>Four additional surveys will now be undertaken to cover the full roadmap period, the ending of furlough, and a one year on from Dec 2020 baseline.</p> <p>There are also ongoing conversations related to the future use of the survey and community insight to support the development and monitoring of the community responsive metrics as part of the refreshed GMS performance framework.</p> <p>Alongside the first steps of the national roadmap, the new 'Keep Doing Your Bit' campaign got underway to encourage, inspire and empower residents to carry on with the key behaviours needed to stop the spread of the virus as rules and restrictions were lifted and even after having been vaccinated or received a negative coronavirus test</p> <p>Activity through a wide range of city region and locality partners' channels is being supplemented initially through radio and social media advertising that both reaches across the population and targets some key demographics such as 16-24 year olds, parents of young children, people with caring responsibilities, and residents of more deprived communities.</p> <p>Preparatory work is underway to celebrate UN International Day of Older People in October. The theme this year will be focused on climate change.</p>
<p>Secure infrastructure investment needed to kickstart the economy</p>	<p>The full fibre programme continues, with the use of the foundational investment to support other developments and attract further investment as the programme develops.</p>

	<p>The Community Renewal Fund has been launched, with local authorities submitting proposals to GM before proposals are submitted to Government for decision.</p> <p>Bids are also being prepared by local authorities for the Levelling Up Fund. These submissions for capital projects will go direct to Government.</p> <p>The Brownfield Housing Fund - full £97M now allocated to projects. All funding is committed, with spending cycle to the end of the current parliamentary term. The whole programme will generate c8,5000 homes, or which c2,500 will be affordable units.</p>
<p>Swiftly progress investment opportunities as part of economic stimulus and push for wider government funding for councils and locally devolved resources</p>	<p>Close working with Government continues around the national cyber force, working with the Home Office, GCHQ and others, to support their growing presence in GM.</p> <p>As above, work continues with Government on Innovation GM, which may support further investment and development. Work is underway with localities to develop a pipeline of investable propositions linked to growth opportunities.</p> <p>The LIS priorities were fed into the community renewal fund framework, to supported targeted investment for local industrial strategy priority interventions.</p> <p>Continued delivery of activity through the Life Science Fund.</p> <p>GM is supporting localities in the delivery of business grants, sharing good practice, responding to feedback and supporting relationship management.</p> <p>Further investment continues to be sought from Government to develop and strengthen the social care sector. Work will continue across GM to develop the sector, notably around developments related to the social economy and wealth building opportunities, but within the resources and local flexibilities available to GM.</p>

<p>Develop sustainable mutual aid and support network that add value locally and provide a better way of working</p>	<p>The University of Sheffield led research piece (above) will provide evidence of good practice, enabling advice and roll out to enable and value mutual aid activity in GM. The report from the work is due in summer.</p> <p>As the pandemic continues, emergency structures continue to lead the response and meet regularly. The Humanitarian Assistance Group continues to meet under those terms. As emergency structures are wound down, there will need to be consideration of the need for the continuation of a group like HAG, with a need for a forum of some kind to continue to monitor and mitigate the social impacts of Covid and beyond.</p>
<p>Deliver the Cycling and Walking Plan, and build on positive shift in travel behaviour</p>	<p>The Cycling & Walking programme continues to deliver schemes across GM, through Transforming Cities Fund and the more recent Active Travel Fund.</p> <p>A number of revenue funded schemes (through the Active Travel Fund) have launched recently /are due to launch shortly including School Streets, Bike Libraries and Cycle Parking Grants. Additional funding recently secured through the DfT's Capability Fund will see further support for local businesses, schools and community groups. This funding will also support the development of local cycling and walking infrastructure plans.</p> <p>Work is well underway on the GM Bike Hire scheme with the procurement exercise now in its final stages.</p> <p>The beneficial impacts on cycling and walking rates seen during lockdown, and now being monitored with the mission to embed positive behaviour changes as the unlocking of restrictions continues. Tracking surveys are taking place every eight weeks, with the information gathered being used to predict and plan for possible future changes in travel patterns and volumes, and service needs.</p> <p>The Ageing Hub, working with TfGM and Greater Sport have developed an active travel group for the over 50s.</p>

Progress more integrated public transport system with support from DfT

Social distancing requirements continues to constrain capacity across the public transport network, and has significantly impacted ticket revenues. Government funding continues to be provided to ensure the continuation of services while passenger numbers and therefore revenues are suppressed, whilst maintaining essential connectivity across the public transport networks to serve all those that need to continue to travel to work and to help contribute to the gradual opening up of the wider economy.

There are concerns that funding must not be withdrawn suddenly, with a tapering of support being required as passengers return to all modes of public transport and travel patterns change. A dialogue with the DfT is underway to ensure a smooth transition is ensured, and that government funding can be effectively used to 'build back better' and ensure the public transport network is equipped to deal with the higher volumes required to meet wider economic, social and environmental objectives

Whilst it is difficult to predict what will be new 'normal', in terms of typical travel patterns, and how this can be planned for, it is highly likely that more flexible and blended working models will feature. Work is therefore also underway to provide a package of interventions, including new ticketing products to cater for these changes, Active Travel information alongside campaigns to provide reassurance on the public transport network as changes to guidance are adopted throughout the roadmap process and beyond, ensuing sustainable transport is an attractive offer to mitigate the risks associated with a predominantly car-led recovery.

The Mayor's appointment of GM's first Transport Commissioner will oversee all modes of transport, providing further drive and coherence to the implementation of the Mayor's transport commitments.

The bus reform proposals were agreed by the Mayor in March, taking into account the public consultation evidence. Bus franchising provides the opportunity to more closely integrate public transport modes, with the ability to determine routes, fares, geographical reach, etc of bus networks as part of an integrated system across GM.

	<p>GM will also be submitting a bid to Government's zero carbon bus fund, to acquire a greater number of electric vehicles in the bus fleet.</p> <p>GM contributed to the Williams Shapps Review on restructuring the rail industry. Further information is anticipated about how devolution will play a part in ensuring local rail services meets GM needs.</p> <p>New trams are adding capacity to the network (especially valuable given continuation of social distancing requirements).</p> <p>We are still awaiting the publication of DfT's delayed Decarbonising Transport Plan.</p>
Progress GM Clean Air Plan	<p>The ten GM local authorities are under direction from Government to introduce a category C Charging Clean Air Zone to secure compliance with nitrogen dioxide (NO2) standards on local roads in the shortest possible time, and by 2024 at the latest.</p> <p>Following a consultation in Autumn 2020 a final plan will presented to the GMCA in June, and will be considered by all ten local authorities in July 2021. The report will include the results of the consultation that took place in late 2020, the assessment of COVID-19 and a final package of measures to ensure the achievement of NO2 compliance. It will be informed by the information gathered through the consultation and wider data, evidence and modelling work. The plan will set out the funding GM has secured from government to assist businesses, individuals and organisations to upgrade their non-compliant vehicles.</p> <p>The Clean Air Plan responds only to levels of NO2, a more comprehensive approach to all pollutants, and decarbonising is required working at Government and GM levels.</p>
Progress Environment Plan to reduce carbon emissions and create an improved, more resilient natural environment	<p>The pilot of the Local Nature Recovery Strategy is about to be completed with DEFRA. GM is one of five UK pilots. This will set out geospatial priorities for biodiversity. Engagement of the proposed strategy will take place in the coming 12 months.</p>

for socially distanced recreation

The Energy Innovation Agency is currently advertising for staff. This programme is the first set towards an energy transition region. The University of Manchester, Manchester Metropolitan University and University of Salford will apply their energy and environmental research expertise to work with GMCA and SSE Enterprise to ensure GM continues to lead on ambitious regional decarbonisation innovation and action.

Annex B – Greater Manchester Strategy Performance Dashboards ('Live' versions can be viewed [here](#))

GMS Priority One - Children Starting School Ready to Learn

Select Area
GM



The GM Outcomes Framework sits at the heart of the Greater Manchester Strategy and provides a set of headline measures and 2020 targets for each of our ten priorities. Performance against these measures indicates whether our overall direction of travel is in line with ambitions. This dashboard provides an overview of performance against key outcomes for:

Priority 1 - Children starting school ready to learn

By 2020, we will meet or exceed the national average for the proportion of children reaching a 'good level of development' by the end of reception



By 2020, 70 fewer very small babies (<2500g) will be born every year, narrowing the gap with the projected national average for the number of low birth weight, at-term births



By 2020, all early years settings will be rated 'good' or 'outstanding' by OFSTED, an increase from 90% in 2016

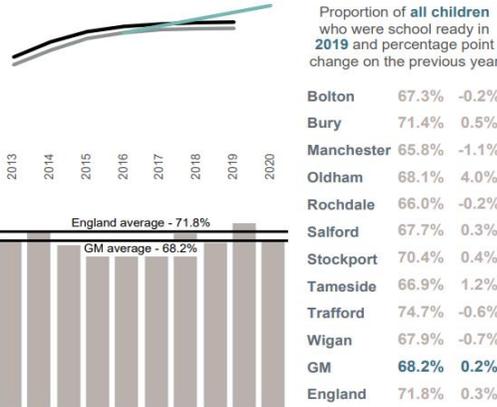


Sex all children

68.2% of all children in GM had reached a 'good level of development' by the end of reception, as of 2019

9.2 percentage points behind the target trajectory

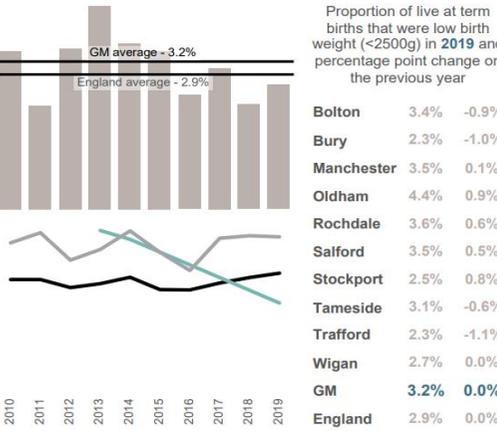
0.2 percentage points higher than 2018



3.2% (986) of live at-term births in GM were low birth weight in 2019

0.4 percentage points (131 babies) behind the target trajectory

0.0 percentage point change is the same as 2018

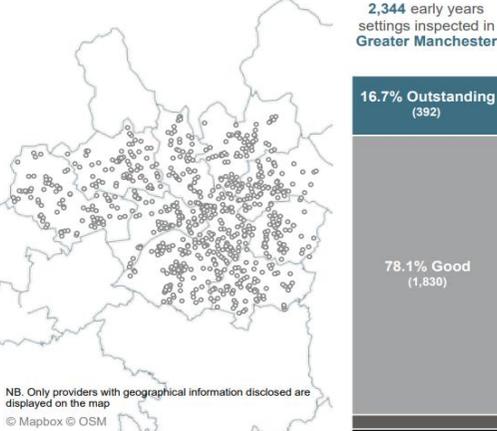


Deprivation Level: All

94.8% of all early years settings in GM were rated as 'good' or 'outstanding' in August 2020

4.4 percentage points below the target trajectory

1.2 percentage points higher than March 2019



Supporting Indicators

In Quarter 3 2020-21, **9.7%** of mothers in GM were known to be smokers at the time of delivery

0.1 percentage points above the England average

1.1 percentage points lower than Quarter 3 2019-20



The rate of dental extractions with decay as the primary diagnosis amongst 0-5 year olds in GM was **47 per 10,000** in 2018-19

66.0% higher than the England average (19 per 10,000 extractions higher than the England average)

A decrease of **13 dental extractions per 10,000** in GM compared to 2017-18



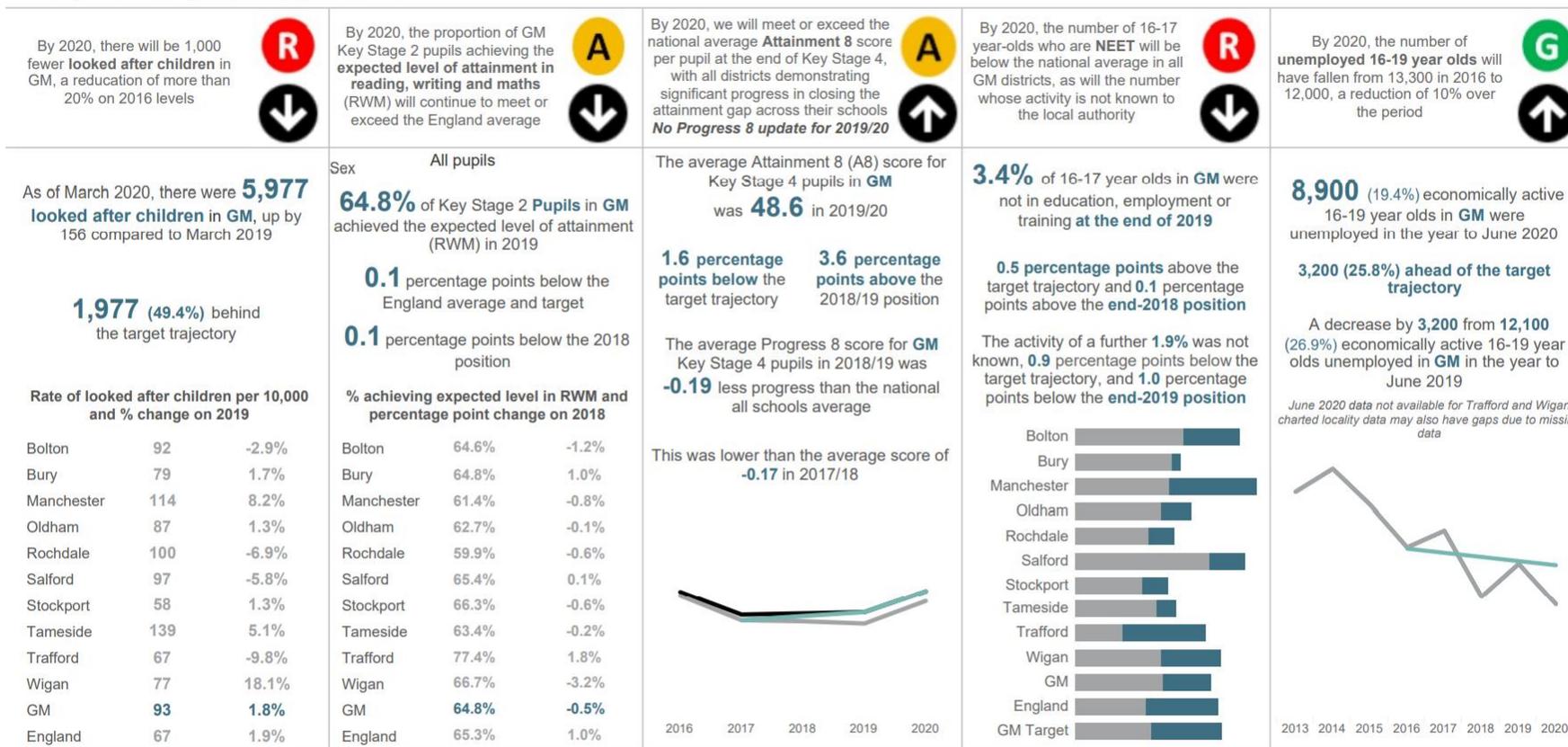
GMS Priority Two - Young People Equipped For Life

Select Area
GM



The GM Outcomes Framework sits at the heart of the Greater Manchester Strategy and provides a set of headline measures and 2020 targets for each of our ten priorities. Performance against these measures indicates whether our overall direction of travel is in line with our ambitions. This dashboard provides an overview of performance against key outcomes for:

Priority Two - Young people equipped for life



Supporting Indicators

72.5% of year 10 pupils in GM reported feeling hopeful and optimistic about the future in December 2020

However, 27.8% of pupils reported that they did not feel equipped for life*

*Agreed with fewer than 4 of 7 'life readiness' statements Sourced from a new survey of GM Year 10 pupils, therefore national comparator and trend indicators are not available

18,302 bed days for children and young people aged under 18 in CAMHS tier 4 wards in GM in the year to December 2020. This equated to **284 per 10,000** children <18, down from **324** in the year to December 2019, and below the England average for the year to December 2020 of **296**



In GM, **21.2%** of secondary schools were performing below the national floor standard at Key Stage 4 (scoring a Progress 8 score below -0.5) for the academic year 2017/18. This was above the national average of **11.6%** and above the previous year's percentage of **18.6%** **No data for 2018/19, tables discontinued**



37.7% of 10-11 year old children in GM were overweight or obese as of 2019/20, above the England average of **35.2%**



An increase of **1.2** percentage points since 2018/19

GMS Priority Three - Good Jobs, with Opportunities for People to Progress and Develop

Select Area
GM



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Priority Three - Good jobs, with opportunities to progress and develop

<p>By 2020, median resident earnings (all employees) will exceed £23,000, up from £21,585 in 2016</p> <p>A </p> <p><i>All prices quoted at 2020 values, and comparisons made using real terms data except the target which is quoted at 2016 prices</i></p>	<p>By 2020, there will be 70,000 more GM working-age residents with Level 4+ (higher level, largely graduates) qualifications, an increase from 34.6% of the working-age population in 2016 to 38.3%</p> <p>G </p>	<p>By 2020, there will be at least 50,000 fewer GM working-age residents with qualifications below Level 2, a reduction from 27.7% of the working-age population in 2016 to 24.6%</p> <p>A </p>	<p>By 2020, more than 40,000 GM residents per annum will start an apprenticeship, and the achievement rate for apprenticeship programmes will reach 75%. This compares to 30,380 apprenticeship starts in 2015/16, and an achievement rate of 66.4%</p> <p>R R </p>																																				
<p>Median earnings of GM residents (all employees) were £24,029 per annum in 2020</p> <p>2.4% (£580) behind the target trajectory (£24,609 in 2020 prices) £12 higher than in 2019</p> <p>Median pay and percentage change from 2019</p> <table border="1"> <tr><td>Bolton</td><td>£22,924</td><td>1.1%</td></tr> <tr><td>Bury</td><td>£26,744</td><td>0.2%</td></tr> <tr><td>Manchester</td><td>£23,017</td><td>0.8%</td></tr> <tr><td>Oldham</td><td>£22,498</td><td>3.5%</td></tr> <tr><td>Rochdale</td><td>£22,089</td><td>-0.9%</td></tr> <tr><td>Salford</td><td>£23,750</td><td>3.5%</td></tr> <tr><td>Stockport</td><td>£26,078</td><td>-1.5%</td></tr> <tr><td>Tameside</td><td>£22,104</td><td>-4.5%</td></tr> <tr><td>Trafford</td><td>£26,890</td><td>-8.2%</td></tr> <tr><td>Wigan</td><td>£24,673</td><td>5.5%</td></tr> <tr><td>GM</td><td>£24,029</td><td>0.1%</td></tr> <tr><td>England</td><td>£26,055</td><td>1.7%</td></tr> </table>	Bolton	£22,924	1.1%	Bury	£26,744	0.2%	Manchester	£23,017	0.8%	Oldham	£22,498	3.5%	Rochdale	£22,089	-0.9%	Salford	£23,750	3.5%	Stockport	£26,078	-1.5%	Tameside	£22,104	-4.5%	Trafford	£26,890	-8.2%	Wigan	£24,673	5.5%	GM	£24,029	0.1%	England	£26,055	1.7%	<p>39.1% (697,600) of GM working-age residents had a Level 4+ qualification in the year to December 2020</p> <p>2.9% (19,500 residents) ahead of the target trajectory 2.5 percentage points (46,400 residents) above the 2019 position</p>	<p>24.5% (437,200) of GM working-age residents had qualifications below Level 2 in the year to December 2020</p> <p>0.1% (400 residents) behind the target trajectory 2.1 percentage points (35,400) decrease since the 2019 position</p>	<p>There were 22,250 apprenticeship starts in GM in the 2018-19 academic year. The apprenticeship achievement rate in GM in the 2018-19 academic year was 62.7%</p> <p>40.8% (15,345) behind the expected target trajectory 10.2 percentage points behind the target trajectory</p> <p>Down from 22,590 in 2017/18 Down by 2.4 percentage points compared to 2017/18</p>
Bolton	£22,924	1.1%																																					
Bury	£26,744	0.2%																																					
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England	£26,055	1.7%																																					

Supporting Indicators

17.1% (306,000) of working age residents in **Greater Manchester** had Level 3 as their highest level of qualification in the year to December 2020, below the England average by **0.1 percentage points**

Up from **16.8%** in December 2019



5.5% (71,600) of economically active GM working-age residents were unemployed in the year to December 2020,

Above the England average by **0.7 percentage points**

Up from **5.1%** in December 2019



7.7% (138,505) of GM working-age residents were claiming unemployment-related benefits* in Dec 2020,

Above the England average by **1.4 percentage points**

Up from **3.8%** in Dec 2019

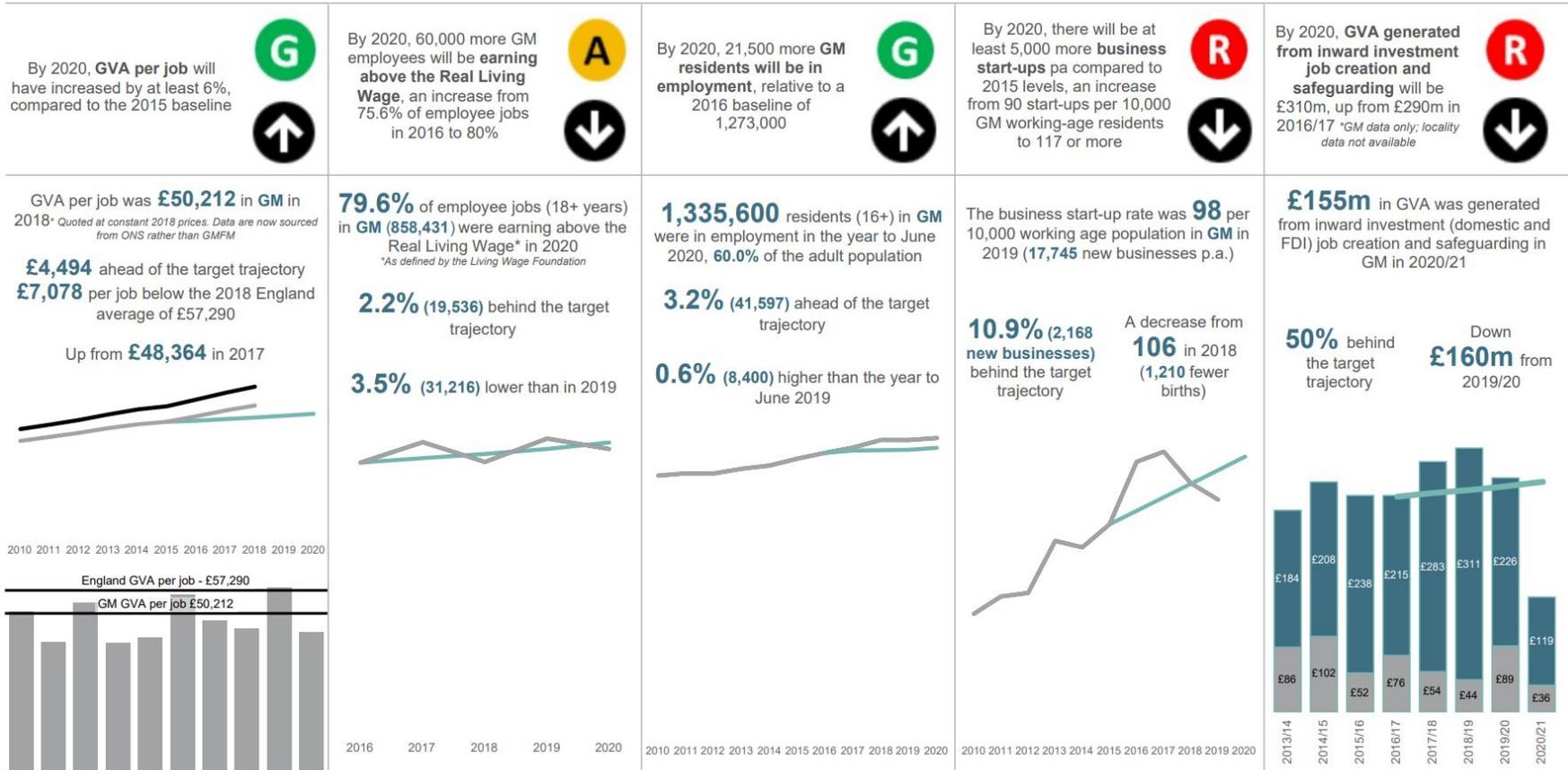


GMS Priority Four - A Thriving and Productive Economy In All Parts of Greater Manchester

Select Area
GM



The GM Outcomes Framework sits at the heart of the Greater Manchester Strategy and provides a set of headline measures and 2020 targets for each of our ten priorities. Performance against these measures indicates whether our overall direction is in line with ambitions. This dashboard provides an overview of performance against key outcomes for:
Priority Four: A thriving and productive economy in all parts of Greater Manchester



Supporting Indicators

The employment rate for working age residents in GM from ethnic minority groups was **62.8%** in the year to June 2020, below the England average of **67.6%** and **5.1 percentage points** higher than the year to June 2019



The employment rate for working age residents in GM with a disability* was **52.1%** in the year to June 2020, below the England average of **56.8%** and **2.3 percentage points** higher than the year to June 2019
**Equality Act core or work-limiting disabled*



There were **675** enterprises per 10,000 working age residents in GM in 2019
below the England average of 752
and down from **681** in 2018



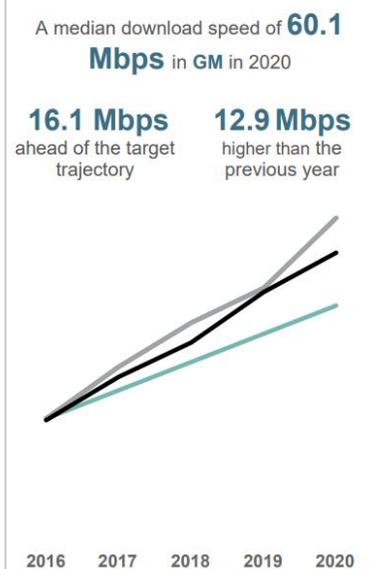
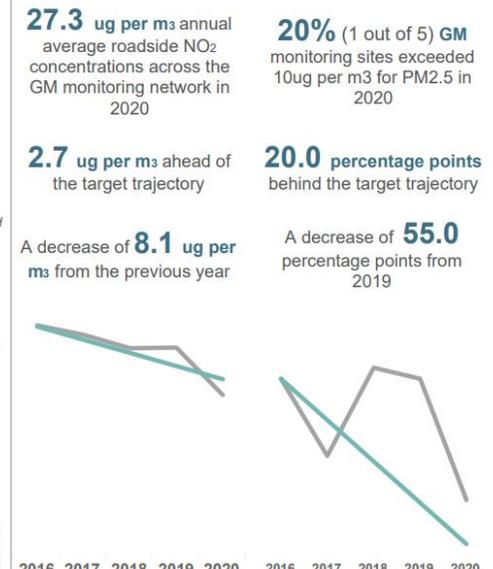
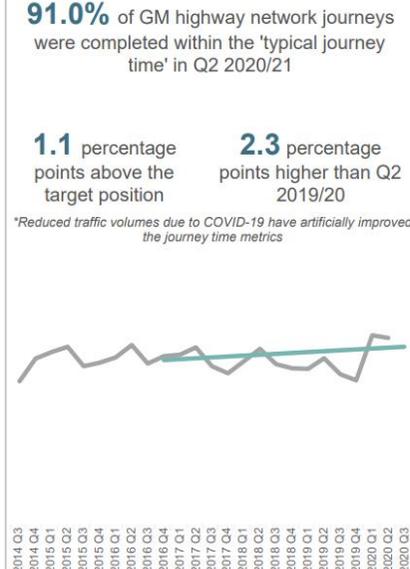
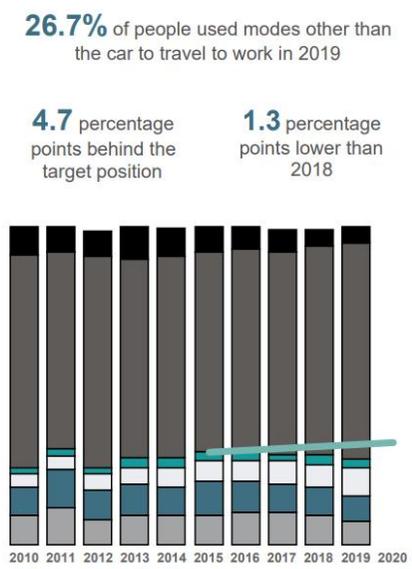
Priority Five - World-class connectivity that keeps Greater Manchester moving

Select Area
GM



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<p>By 2020, the proportion of journeys to work by modes other than the car will have reached 32%, up from 29% in 2015</p> <p>R ↓</p> <p><small>*All transport-related indicators are only available at GM-level, so locality data are not reported; national comparators are also not available</small></p>	<p>By 2020, 90% of journeys by road during the morning peak period will be completed within the typical journey time, up from 88.5% in March 2017</p> <p>G ↑</p>	<p>By 2020, annual average roadside NO₂ concentrations across the GM monitoring network will be below 30 ug per m₃, down from 39 ug per m₃ in 2016</p> <p>G R ↑ ↑</p> <p>By 2020, no GM monitoring sites will exceed 10 ug per m₃ for PM2.5, down from 75% (3 out of 4 sites) exceeding in 2016</p>	<p>By 2020, the median download speed across fibre, cable, mobile and wireless will exceed 44 Mbps, compared to a 2016 baseline of 23 Mbps</p> <p>G ↑</p>
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Supporting indicators

As national comparators are not available for the transport supporting indicators, the RAG ratings relate to the change over time

<p>39.6% of all GM journeys were made by walking, cycling or public transport between 2017-19</p> <p>G ↑</p> <p>0.4 percentage points higher than 2016-18</p>	<p>71.8% of GM residents had Level 4 or above accessibility to the public transport network at peak times, as of March 2021</p> <p>R ↓</p> <p>10.2 percentage points lower than February 2020</p>	<p>57.1% of short journeys (under 2km) in GM were completed by walking or cycling in 2017-19</p> <p>G ↑</p> <p>0.7 percentage points higher than 2016-18</p>	<p>78.1% of GM residents had all five basic digital skills in November 2016</p> <p>A ↑</p> <p>0.9 percentage points lower than the England average</p> <p>2.1 percentage points higher than November 2014</p> <p><small>*Source data discontinued</small></p>
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GMS Priority Six - Safe, decent and affordable housing

Select Area
GM



The GM Outcomes Framework sits at the heart of the Greater Manchester Strategy and provides a set of headline measures and 2020 targets for each of our ten priorities. Performance against these measures indicates whether our overall direction of travel is in line with our ambitions. This dashboard provides an overview of "Priority 6 - Safe, decent and affordable housing".

By 2020, more than 10,000 **net additional dwellings** will be built per annum, up from 6,190 in 2015/16



End **rough sleeping** by 2020, from an estimated 189 rough sleepers in 2016



13,742 net additional dwellings in GM in 2018/19

2,217 higher than 2018/19

An estimated **125** rough sleepers in GM in Autumn 2020

26 less rough sleepers compared to Autumn 2019

3,742 ahead of the target trajectory

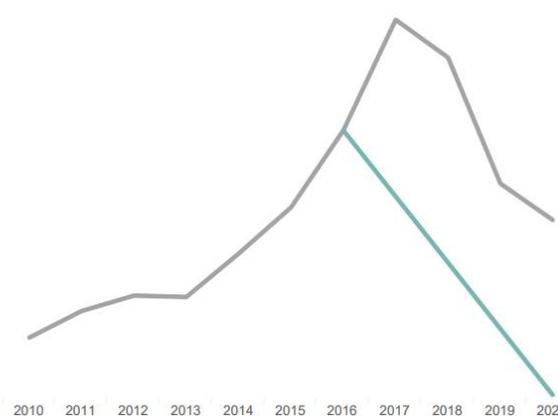
125 behind the target trajectory

Net additional dwellings and % change on the previous year

Rate of rough sleepers per 1,000 households and % change on the previous year



Bolton	463	-14.9%
Bury	200	-48.6%
Manchester	4,005	70.9%
Oldham	728	37.6%
Rochdale	650	-22.0%
Salford	3,867	20.5%
Stockport	1,299	78.2%
Tameside	474	-26.6%
Trafford	689	-27.7%
Wigan	1,367	1.3%
GM	13,742	19.2%
England	243,770	1.0%



Bolton	0.07	-27.2%
Bury	0.09	74.7%
Manchester	0.32	-24.6%
Oldham	0.02	-50.1%
Rochdale	0.09	59.1%
Salford	0.07	-20.0%
Stockport	0.05	-49.9%
Tameside	0.03	-40.0%
Trafford	0.07	603.8%
Wigan	0.06	-0.1%
GM	0.11	-17.1%
England	0.12	-36.9%

Supporting Indicators

The ratio of lower quartile house prices to median incomes in GM was **5.2** in September 2020

1.0 lower than the England average

0.1 lower than September 2019



There were **12,607 (1.0%)** long-term vacant properties in GM in 2020

0.1% below the England average

1,526 more long-term vacancies compared to December 2019



In 2020, **34%** of GM households that were homeless ended relief duty with accommodation, compared to an England average of **44%**

Comparable data for 2019 unavailable



In 2020, **46%** of GM at risk households were prevented from impending homelessness*, compared to an average of **57%** for England as a whole

Comparable data for 2019 unavailable
*Becoming homeless within 56 days (legal definition)



There were **291,520** people in GM in receipt of housing benefit or households in receipt of the housing element of universal credit in November 2020

GM is **360 per 10,000 households** higher than the England average (**2,382 per 10,000**)

An increase of **15%** from November 2019



In 2016, **93.5%** of GM residents stated that they "liked the neighbourhood" they live in, compared to **94.9%** nationally. An increase of **1 percentage point** from 2013

*No further reporting since 2016

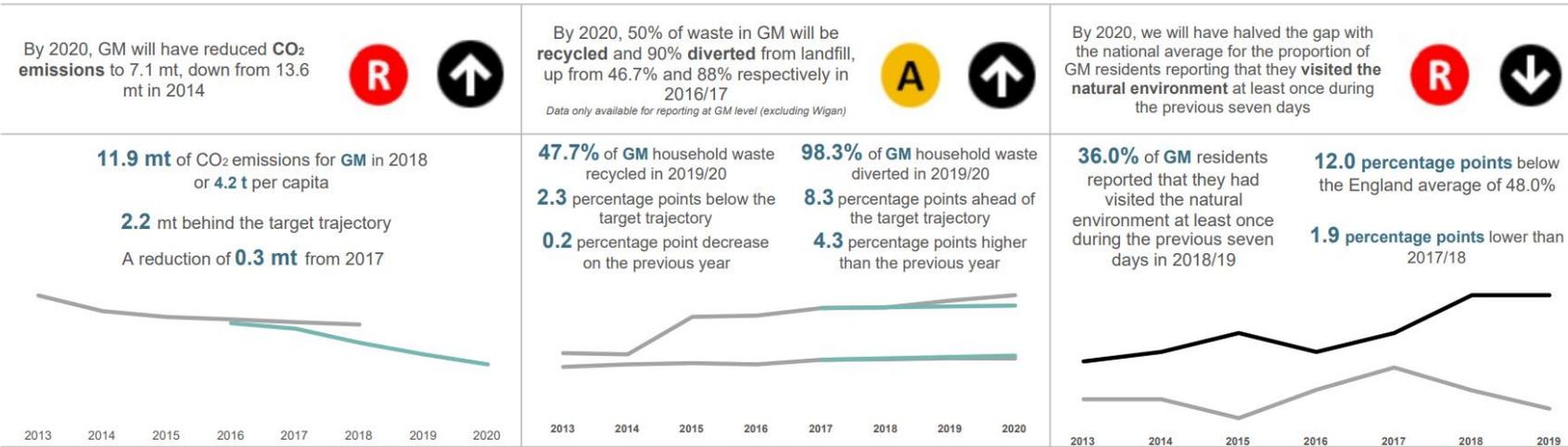


GMS Priority Seven - A green city region and a high quality culture and leisure offer for all

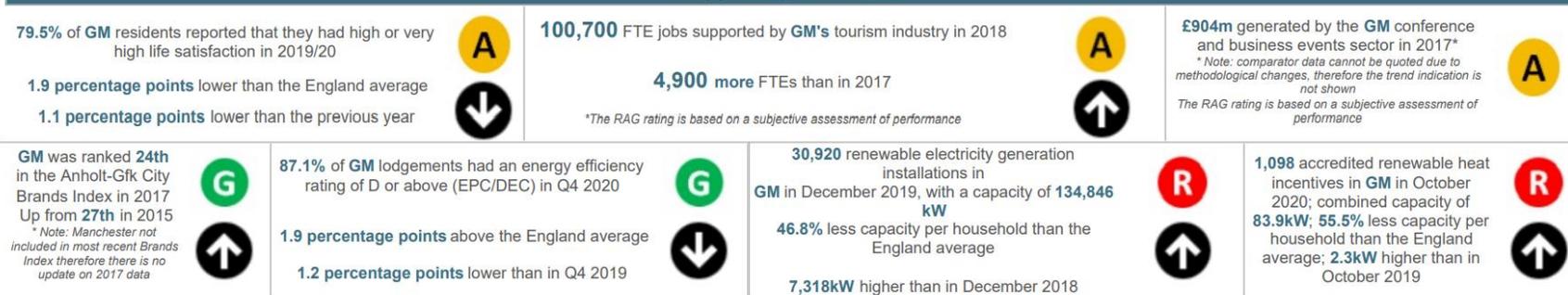
Select Area
GM



The GM Outcomes Framework sits at the heart of the Greater Manchester Strategy and provides a set of headline measures and 2020 targets for each of our ten priorities. Performance against these measures indicates whether our overall direction of travel is in line with our ambitions. This dashboard provides an overview of "Priority Seven - A green city region and a high quality culture and leisure offer for all"



Supporting Indicators



GMS Priority Eight - Safer & Stronger Communities

Select Area
GM



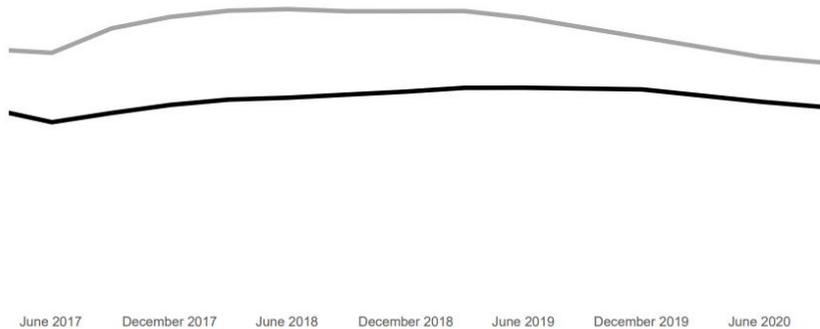
The GM Outcomes Framework sits at the heart of the Greater Manchester Strategy and provides a set of headline measures and 2020 targets for each of our ten priorities. Performance against these measures indicates whether our overall direction of travel is in line with our ambitions. This dashboard provides an overview of "Priority Eight - Safer & Stronger Communities".

Data on the two headline indicators are currently only available at GM level

In the year up to September 2020, there were **43.3 personal crimes** per 1,000 of the GM population

7.9 per 1,000 higher than the average for England and Wales

A decrease of **15.6%** compared to the year ending June 2019 (September 2019 data unavailable)

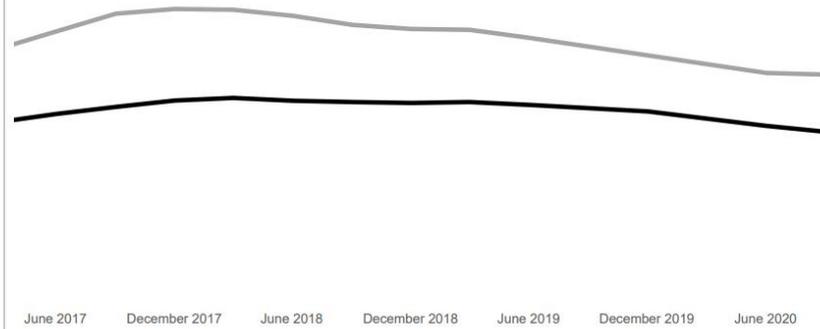


Household Crime: domestic burglary; vehicle-related theft; bicycle theft, and criminal damage and arson. Rates per 1,000 residents for police recorded crimes.

In the year to March 2019, there were **27.8 household crimes** per 1,000 of the GM population

7.0 per 1,000 higher than the average for England and Wales

A decrease of **13.9%** compared to the year ending June 2019 (September 2019 data unavailable)



Personal Crime: violence with and without injury, robbery, residential burglary, vehicle related theft, theft from the person, and bicycle theft. Rates per 1,000 residents for police recorded crimes.

Supporting Indicators

Safety Survey measures: data presents % of respondents that agree with selected statements. Sample includes 3250 Greater Manchester residents per quarter

Note: the supporting indicators are new additions to the Priority 8 dashboard, included to report on the 'stronger communities' element, and drawn from the GM Policing and Community Safety Survey. As national comparator data are not available, there are no RAG ratings

In GM in the 3 months ending June 2020, **93%** of residents said that they felt safe in their local area

A **4.9 percentage point increase** from the previous quarter



In GM in the 3 months ending June 2020, **79%** of residents said that they felt a strong sense of belonging in their local area

A **8.0 percentage point increase** from the previous quarter



In GM in the 3 months ending June 2020, **79%** of residents said that people of different backgrounds get along well together in their local area

A **7.6 percentage point increase** from the previous quarter



In GM in the 3 months ending June 2020, **80%** of residents said that People look out for each other in my local area

A **8.9 percentage point increase** from the previous quarter



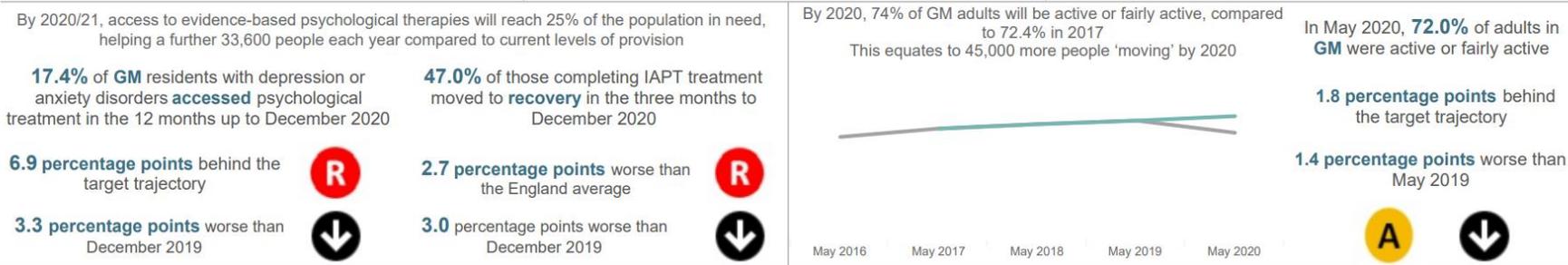
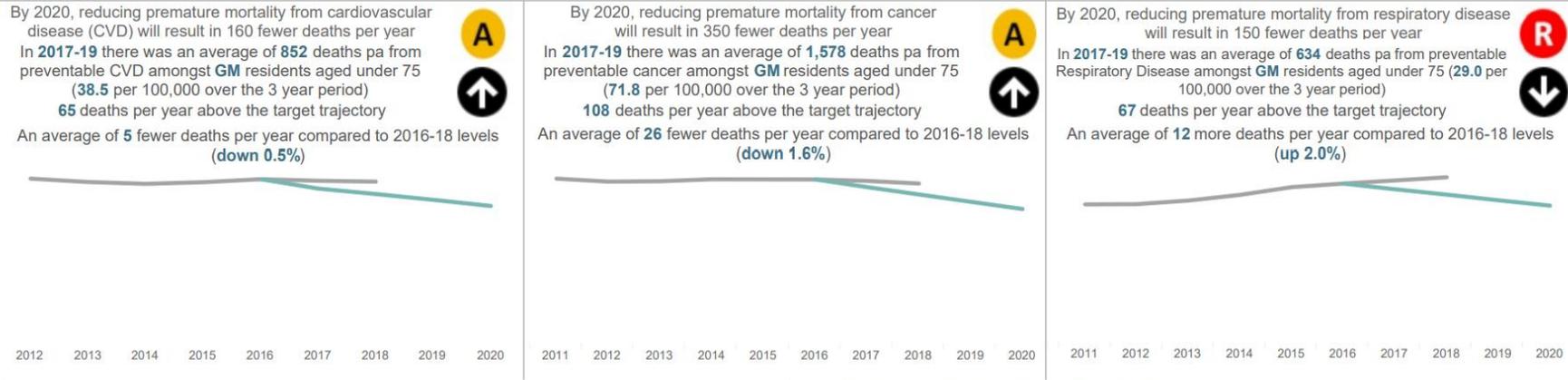
GMS Priority Nine

Healthy lives, with quality care available for those that need it

Select Area
GM



The GM Outcomes Framework sits at the heart of the Greater Manchester Strategy and provides a set of headline measures and 2020 targets for each of our ten priorities. Performance against these measures indicates whether our overall direction of travel is in line with our ambitions. This dashboard provides an overview of "Priority Nine - Healthy lives, with quality care available for those that need it"



Supporting Indicators						
<p>In 2017-19 healthy life expectancy for females was 60.8 years</p> <p>2.7 years worse than the England average</p> <p>0.1 years higher than in 2016-18</p> <p>In 2017-19 Healthy life expectancy for males was 61.7 years</p> <p>1.5 years worse than the England average</p> <p>0.8 years higher than in 2016-18</p>	<p>16.0% of adults (18+) in GM were smokers in 2019</p> <p>2.1 percentage points worse than the 2019 England average</p> <p>0.3 percentage points better than 2018</p>	<p>719 alcohol-related admissions per 100,000 of the GM population in 2018/19</p> <p>55 admissions per 100,000 population worse than the England average</p> <p>40.9 admissions per 100,000 population worse than 2017/18</p>	<p>As of December 2020, 85.5% of adult social care facilities in GM were rated 'good' or 'outstanding' by the CQC</p> <p>0.8 percentage points better than the England average</p> <p>1.0 percentage points better than December 2019</p>	<p>65.6% of adults (18+) in GM were overweight or obese in 2019/20</p> <p>2.8 percentage points worse than the England average</p> <p>1.4 percentage points worse than 2019</p>	<p>The one-year cancer survival rate for GM adults (aged 15-99) diagnosed in 2016 was 72.1%</p> <p>0.7 percentage points worse than the England average</p> <p>0.8 percentage points better than 2015</p>	<p>21.7% of GM residents (16+) reported high levels of anxiety in 2019/20</p> <p>0.3 percentage points better than the England average</p> <p>1.6 percentage points worse than 2018/19</p>

GMS Priority Ten - An Age-Friendly Greater Manchester

Select Area
GM



The GM Outcomes Framework sits at the heart of the Greater Manchester Strategy and provides a set of headline measures and 2020 targets for each of our ten priorities. Performance against these measures indicates whether our overall direction of travel is in line with our ambitions. This dashboard provides an overview of "Priority Ten- An age-friendly Greater Manchester"

By 2020, 90% of people aged over 50 in GM will identify their neighbourhood as 'very' or 'somewhat' age-friendly, compared to 80% in 2017



By 2020, 5,000 more 50-64 year olds will be in **employment**, relative to a June 2016 baseline of 316,000



In 2015/16, there were 10,426 **hospital admissions due to falls** amongst GM residents aged over 65. By 2020, we will have reduced this to fewer than 9,700 falls pa

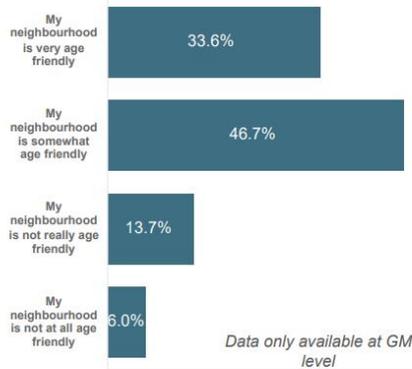


By 2020, we will meet or exceed the national average for the proportion of adult social care users who have as much **social contact** as they would like
Note that 2019/20 data for Trafford are not available, GM total therefore based on nine localities



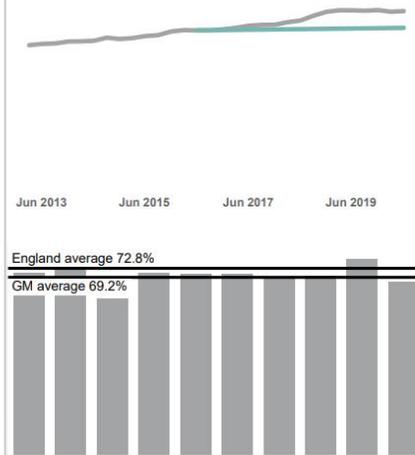
80.3% of people above 50 in eight GM localities identified their neighbourhood as 'very' or 'somewhat' age-friendly, as reported by the Ambition for Ageing programme in the year to July 2020*

9.7 percentage points behind the target trajectory and down from the year to July 2019 (80.7%)



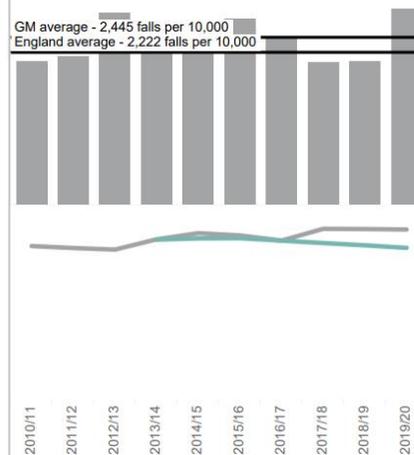
353,300 GM residents aged 50-64 (69.2%) were in employment in the year to June 2020

33,700 10.5% ahead of the target trajectory
A decrease of **1,600** (0.5%) compared to the year to June 2019



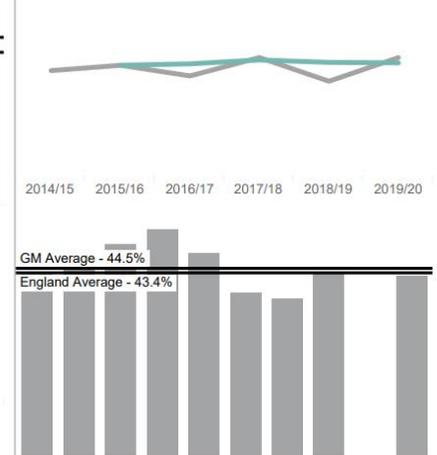
10,805 hospital admissions for falls in GM for residents aged over 65 in 2019/20 (2,445 per 10,000 residents)

12.2% (1,178) behind the target trajectory
30 less falls compared to 2018/19



44.5% of adult social care service users (>65) in GM had as much social contact as they would like in 2019/20

1.1 percentage points ahead of the target trajectory
4.9 percentage points higher than 2018/19



Supporting Indicators

In 2019/20, there were **778** admissions to residential and nursing care per 100,000 GM residents aged >65



194 per 100,000 >65s higher than the England average

Down from **800** per 100,000 >65s admitted to residential and nursing care in 2018/19



46.6% of deaths in GM in the year to June 2020 occurred at the person's usual place of residence



Below the England average by **3.9** percentage points

3.8% higher than the year to June 2019

